

### Presentation Material for 1Q of FY2017 Cookpad Inc.



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### **1Q Highlights**

Due to divesture of group companies etc. in FY2016, Sales revenue decreased and Operating margin improved.

Sales revenue : 3,660Mil -10.7% Growth vs Prior Year Operating income : 1,972Mil -4.9% Growth vs Prior Year "Cookpad" user trend : Decreased due to the Google Algorithm update

Premium Service

**Overview** 

Premium Service sales growth driven by Revenue sharing Sales.

**Premium Service sales :** 2,339Mil +14.7% Growth vs Prior Year Revenue sharing sales (included above) : 592Mil +30.4% Growth vs Prior Year

Advertising

Decrease in display ads due to limiting space dedicated to ads in order to focus on service development.

Ads sales: 1,121Mil -14.7% Growth vs Prior Year

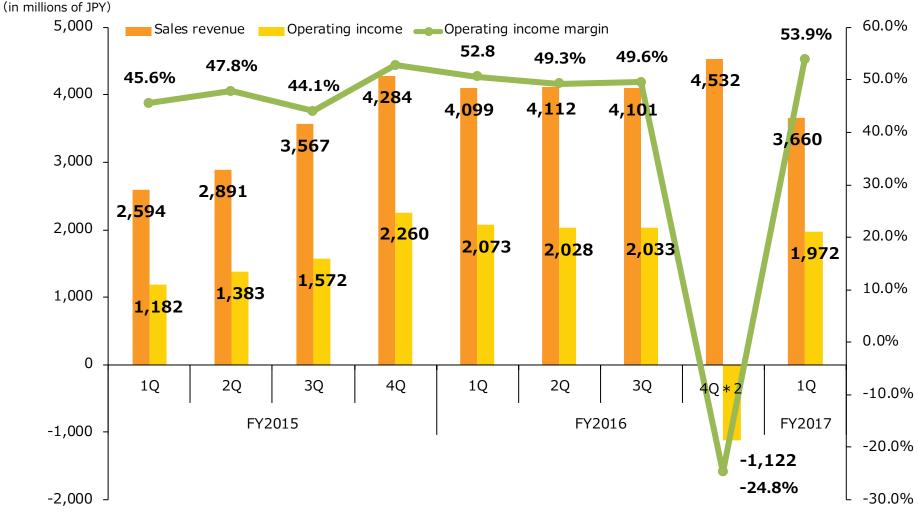
#### **Operation Results**

(in millions of JPY)

	FY2017 1Q (Jan Mar.)	FY2016 1Q (Jan Mar.)	vs PY	FY2016 4Q (Oct Dec.)	vs Pre. Qtr	Causes
Sales revenue ( Continuing operations )	3,660	4,099	-10.7%	4,532	-19.2%	Mainly due to exclusion of Minnnano Wedding Co., from consolidation.
Operating income ( Continuing operations )	1,972	2,073	-4.9%	-1,122	-	Decrease in Sales Revenue and SG&A due to the sale of group companies etc. in FY2016.
Operating income margin (Continuing operations )	53.9%	50.6%	+3.3pt	-24.8%	-	Improved profitability due to the sale of group companies etc. in FY2016.
Profit before tax ( Continuing operations )	2,428	1,807	34.4%	-1,986	-	Increase in financial income due to gain on valuation of investment securities.
Profit attributable to shareholders of CookpadInc. ( All business operations	1,517	1,084	40.0%	-2,778	_	Increase in Profit before Tax Continuing operations.

\* Due to disposition of EC segment in 3Q 2016, revenue from EC segment is excluded under IFRS 5.

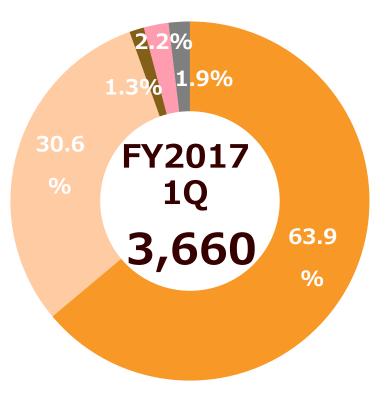
#### Sales revenue, Operating income by Quarter



\*1 Due to disposition of EC segment in 3Q 2016, Revenue and Operating income and loss from EC segment is excluded under IFRS 5.

\*2 Recorded Impairment losses on goodwill of approximate 3.5 billion of JPY.

#### **Sales revenue Mix**



#### IT/Media

Recipe Services	(in millions of JPY)					
Premium Service 2,339						
"Cookpad" premium membership sales						
Advertising <b>1,121</b>						
Ad sales on "Cookpad" sites						
Others 48						
Editorial fees for "Cookpad" related publications, etc						
Other IT/Media						
Other IT/Media 81						

"Cyta", "Cookpad cooking school" sales

#### Others

Others 70

Other than as described above

#### **SG&A Expenses Mix**

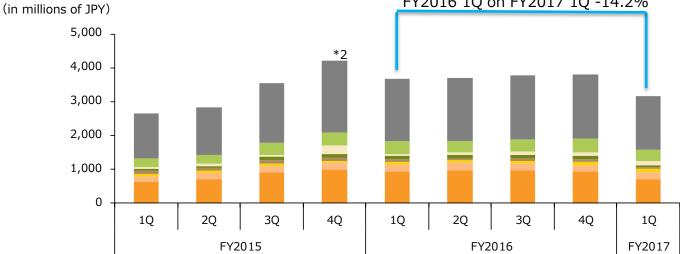
20.9% **FY2017** 45.5% 3.8% **1Q** 2.9% 1,578 7.5% 6.4% 13.0%

Personnel expenses	717
Salary for employees	
Sales commisions	204
To collect Premium members	hip fee through settlement platform
Cloud computing fee	101
To use cloud computing for "	Cookpad" services
Outsourcing expenses	118
Mainly "Cookpad" outsourcin	g expenses
Promotion fee/ Advertising	45
Promotion fee, Advertising fo	r each service
Rent	60
Office rent	
Others	330
	_

(in millions of JPY)

#### **SG&A Expenses by Quarter**

FY2016 4Q on FY2017 1Q -17.2% FY2016 1Q on FY2017 1Q -14.2%



	Others*1	256	254	353	387	377	341	353	393	330
	rent	57	58	99	100	94	93	100	95	60
$\bigcirc$	Promotion fee/ Advertising*1	89	76	83	99	77	57	62	77	45
	Outsourcing expenses*1	55	66	54	260	63	78	116	117	118
0	Cloud computing fee	74	81	81	63	82	83	81	92	101
$\bigcirc$	Sales commisions	164	182	188	195	202	214	214	186	204
	Personnel expenses	630	698	914	999	942	978	963	941	717
	Total	1,327	1,418	1,774	2,107	1,840	1,848	1,891	1,905	1,578
	Consolidated employees as end of quarter	291	365	487	519	499	523	516	321	333

\*1 Changed subject from FY20171Q.

\*2 Cost about 200M JPY for management change in English recipe site ALLTHECOOKS.

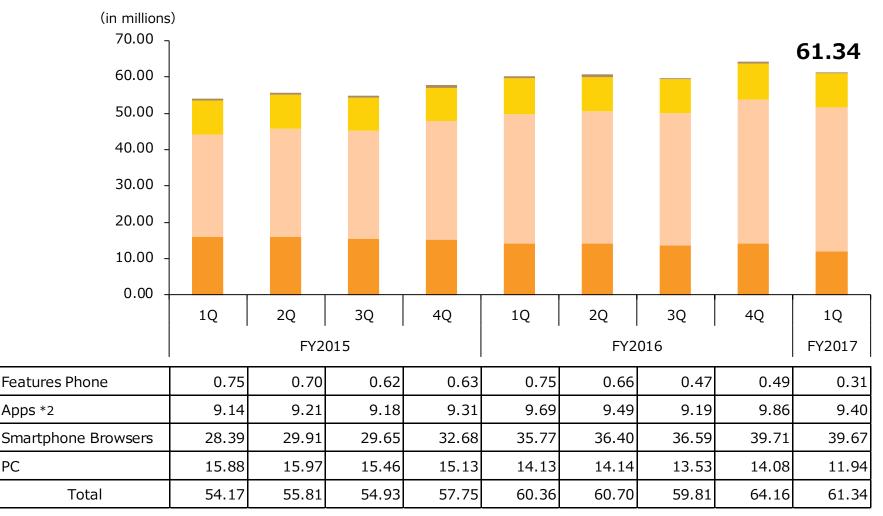
#### **Cash Flows**

	(in millions of JPY)				
FY2017		FY2016	increase or decrease	FY2016	
	1Q (Jan Mar.)	1Q (Jan Mar.)	of amount	Full year	
Cash flows from operating activities	0	424	-424	5,248	
Cash flows from investing activities	2,452	-392	2,844	-693	
Cash flows from financing activities	-1,082	-1,084	2	-1,167	
Cash and cash equivalents at end of period	17,842	11,879	5,963	16,543	

### **2. Trends in Service**

PC

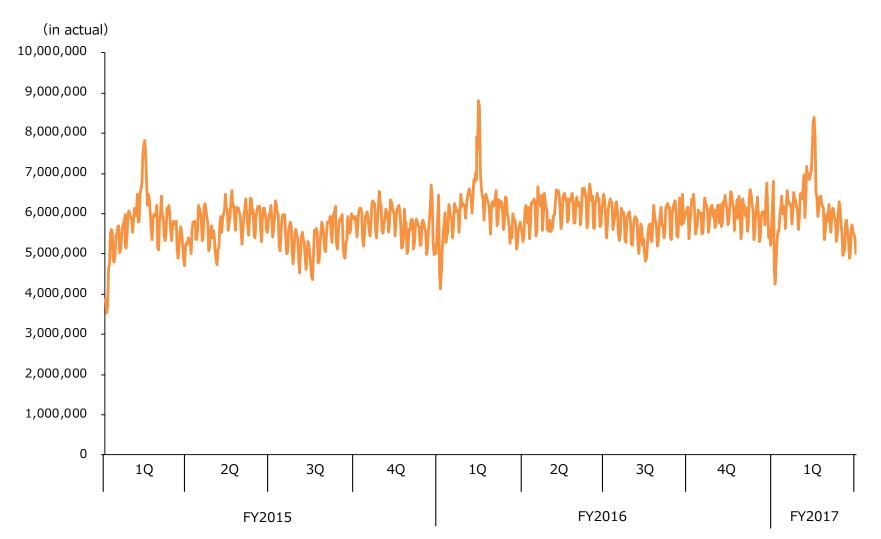
#### **Domestic "Cookpad" monthly average users by quarter**<sup>\*1</sup>



\*1 The number of domestic users is calculated by monthly average for each quarter visitor counted by every access from one of the devices or browsers above. \*2 Categorization has changed in July 2014.

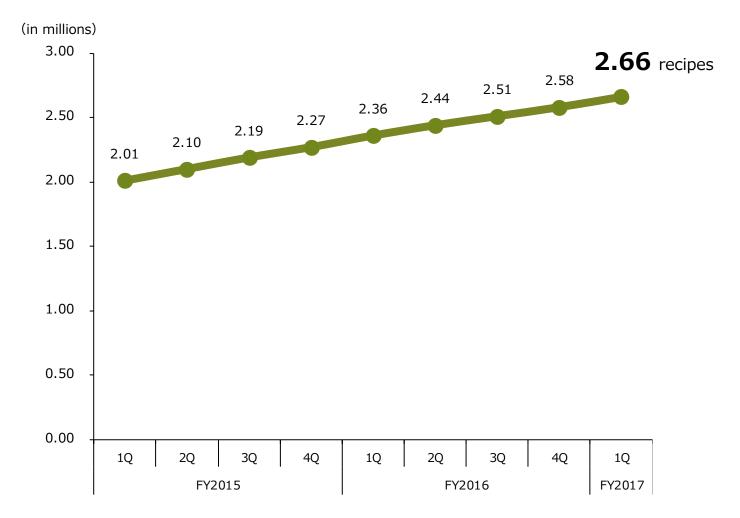
### 2. Trends in Service

#### Domestic "Cookpad" daily user trend



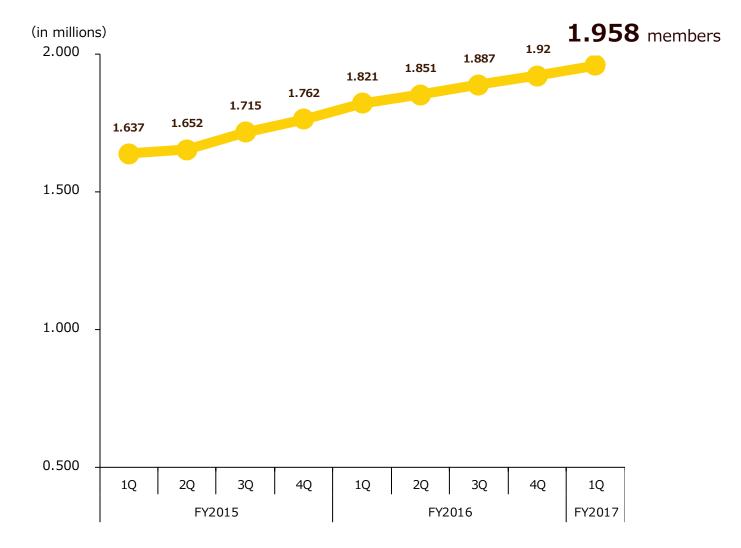
### 2. Trends in Premium Service

### **Domestic "Cookpad" cooking recipes**

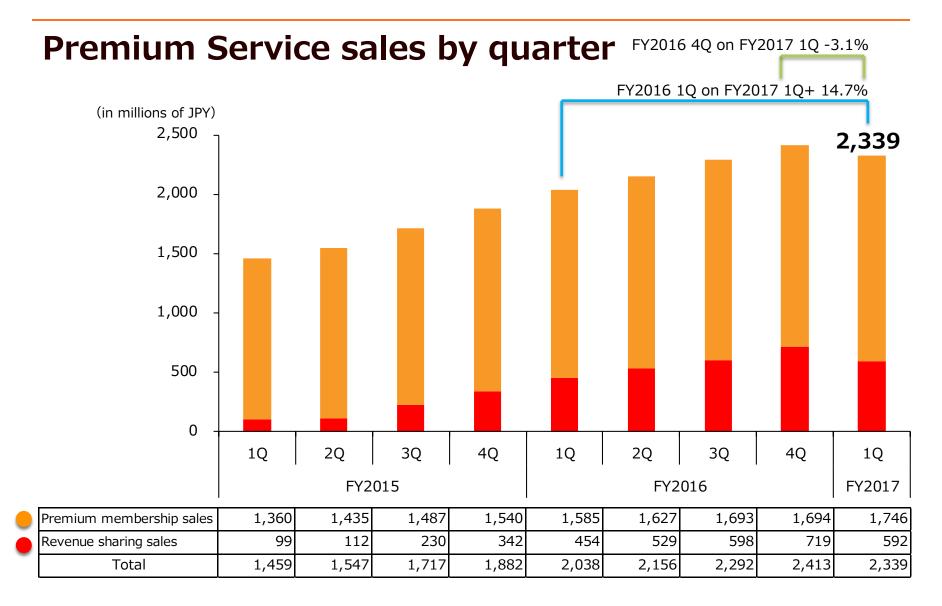


# 3. Trends in Premium Service

### **Domestic "Cookpad" premium service members**

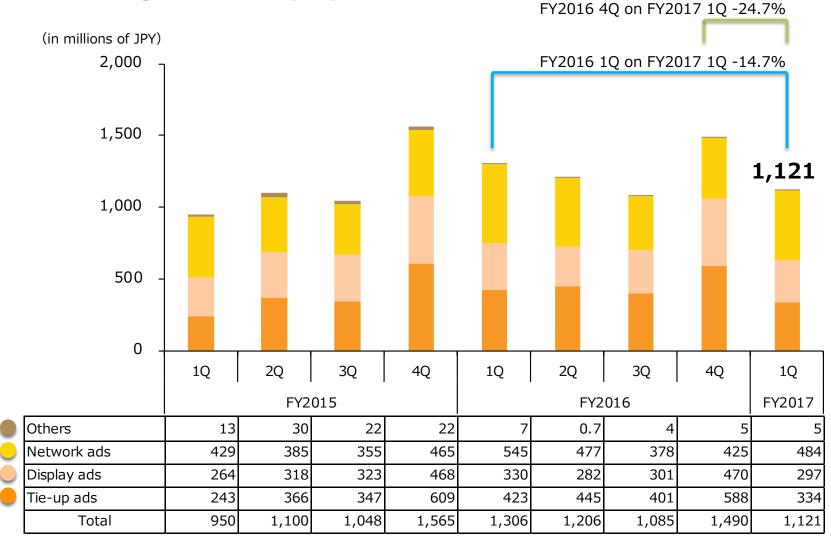


### **3. Premium Service**



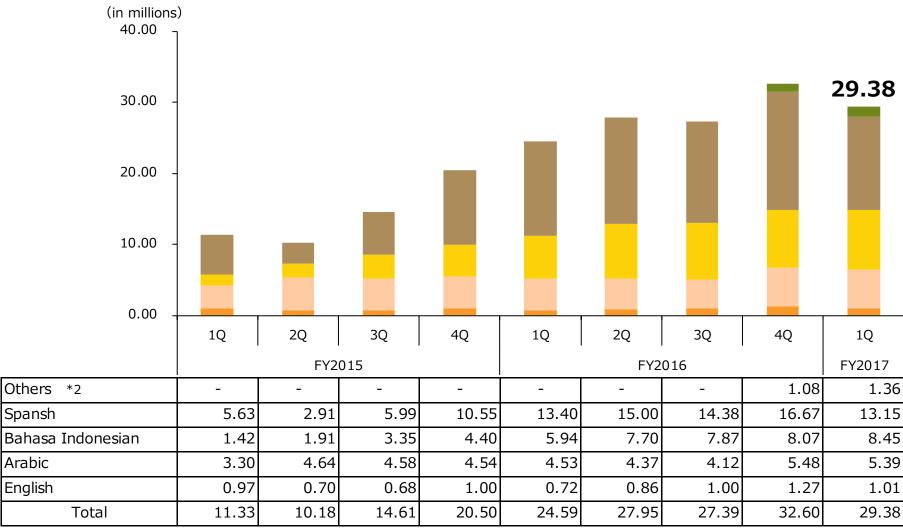
## 4. Advertising Revenue

#### Advertising sales by quarter



### 5. "Cookpad" in Global

#### Overseas "Cookpad" monthly average users by quarter\*1



\*1 Measured by Google Analytics.

\*2 Users in Vietnam, Thailand, etc.

### Make everyday cooking fun!



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